



Senate Standing Committees on University Budget and Academic Planning and Priorities

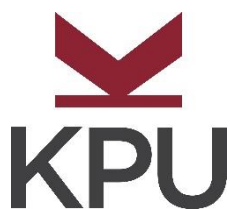
Friday, January 5, 2018
9:00 a.m. - 12:00 p.m.
Surrey Campus, Cedar 2110

AGENDA

- | | | | |
|----|--------------------------------------|-----------------|-------|
| 1. | Call to Order | David Burns | 9:00 |
| 2. | Confirmation of Agenda | | |
| 3. | Chair's Report | | |
| 4. | Pending Business | | |
| | 4.1 SSCUB Working Group Report | Thomas Westgate | 9:05 |
| 5. | Items for Discussion | David Burns | 10:30 |
| | 5.1 Vision 2023 | Alan Davis | |
| 6. | Adjournment | | 11:00 |
-

Next Meeting

SSCUB_SSCAPP Meeting
Friday, January 26, 2018
9:00 a.m. - 12:00 p.m.
Surrey Campus, Cedar 2110



**Senate Standing Committees
on University Budget and
on Academic Planning and Priorities**

Agenda Item: 4.1

Meeting Date: January 5, 2018

Presenter: Tom Westgate

Agenda Item: SSCUB Working Group Report

Action Requested:	<input checked="" type="checkbox"/> Motion to Approve <input type="checkbox"/> Discussion <input type="checkbox"/> Information <input type="checkbox"/> Education
Recommended Resolution:	THAT the Senate Standing Committee on University Budget, and the Senate Standing Committee on Academic Planning and Priorities recommend approval to Senate of the attached list of priorities for the 2018 / 19 budget.

At its meeting on December 8, 2017, the Senate Standing Committee on University Budget (SSCUB) established a working group to prepare the draft budget response to bring back to SSCUB, January 19, 2018.

On December 19, 2017, the following met to develop agendas for the joint meetings with SSCUB and the Senate Standing Committee on Academic Planning and Priorities (SSCAPP) scheduled in January:

- David Burns, Vice-Chair of Senate
- Tom Westgate, Chair, SSCUB
- Jane Fee, Chair, SSCAPP
- Stefanie Singer, Interim Director, Budget and Payroll
- Joe Sass, Executive Director, Finance
- Rita Zamluk, Administrative Assistant to the University Senate

**Context &
Background:**

The outcome of the meeting was to schedule the following joint meetings:

- January 5, 2018 – to review list of priorities from SSCUB working group
- January 26, 2018 – to review and respond to Draft Budget, and forward a recommendation to Senate
- February 2, 2018 – this meeting depends on the outcome of the previous Senate
- May 18, 2018 – to receive Budget Key Dates and Development Process prepared by Finance, to review principles and criteria for budget development, and to Identify initial budget priorities for endorsement by Senate

Considering the KPU VISION 2018 Strategic Plan, Academic Plan and Strategic Enrolment Management, and the October 2017 budget presentations, the working group met on December 19, 2017 and drafted a list of priorities.



**Senate Standing Committees
on University Budget and
on Academic Planning and Priorities**

Agenda Item: 4.1

Meeting Date: January 5, 2018

Presenter: Tom Westgate

Key Messages:

1. SSCAPP has the mandate to advise the Senate Standing Committee on the University Budget on the academic priorities for the allocation of funds
2. On behalf of Senate, and in consultation with SCCAPP, SSCUB has the mandate to advise the President and Vice-Presidents on the review and development of academic budgetary priorities, major capital plans, and the allocation of funds.
3. To draft the University Budget for review by SSCAPP and SSCUB on January 26, 2018, KPU Finance needs a list of budget priorities from SSUB and SSCAPP.

Submitted by: *Tom Westgate, Chair, SSC University Budget*

Date submitted: *January 2, 2018*



Senate

Agenda Item:

Meeting Date: January 29, 2018

Presenter:

Agenda Item: 2018 / 19 Budget Priorities

Action Requested:

- ☒ Motion to Approve
- ☐ Discussion
- ☐ Information
- ☐ Education

Recommended Resolution:

THAT Senate approve the attached list of priorities for the 2018 /19 budget.

Senate Standing Committee Report:

- At its January ____ 2018 meeting, the Senate Standing Committee on University Budget (SSCUB) discussed and developed priorities in light of:*
- *KPU VISION 2018 Strategic Plan, the Academic Plan and Strategic Enrolment Management*
 - *October 2017 budget presentations.*

SSCUB provided the following list, with no specific priority, to the Senate for recommendation to the President for consideration in the development of the 2017/18 draft University Budget:

Context & Background:

- Enhance safety and security on all campuses
- Teaching & Learning and indigenization of the institution and graduate studies.
- Long term sustainability and strategic enrolment management.
- Support enhancement of student services, supports and community on campus.
- Dean's appropriate anticipatory budgetary processes
- Continue support for the zero-based-budget process and the identification of operational efficiencies and cost savings
- Assess all revenue generating operations, their respective cost structures, contributions and risks
- Enhance student success and retention through a focus on continuous quality improvement of teaching and learning opportunities for our diverse and changing student stakeholders
- Support the enrollment of future students by strengthening alumni engagement and institutional marketing and branding
- Maintain an action-ready plan for addressing deferred maintenance, facilities improvements and strategic capital initiatives
- Invest in strengthening alumni engagement as a foundation to support institutional marketing and branding
- Maintain an action-ready plan for addressing deferred maintenance and facilities improvements

From: Senate
To: [Jennifer Au](#)
Subject: SSCUB/SSCAPP item
Date: Friday, January 05, 2018 8:44:00 AM

From: Alan Davis <Alan.Davis@kpu.ca>
Date: Thursday, January 4, 2018 at 2:11 PM
To: David Burns <David.Burns@kpu.ca>
Cc: Alan Davis <Alan.Davis@kpu.ca>
Subject: SSCUB/SSCAPP item

David,

Here are the president's/Exec priorities for 2018/19
I will be there to talk to them tomorrow.

- Teaching and learning support and innovation
- External affairs wrt reputation and fund/friend raising
- Strategic enrollment management leading to a sustainable KPU
- Improving the experience of students and employees at KPU (services, safety, "people first" etc.



Alan Davis PhD
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VISION 2023 Planning

KPU as a Learning Ecosystem

January 2nd, 2018



Where thought meets action



Vision 2023 Process

Summer/Fall 2017: Research

- Leverage Vision 2018
- Be more strategic, concise with a few goals
- Push discussion and planning down into the faculty and divisions
- Use existing governance groups, plus small task force
- Thoughtexchange input and a draft proposition

Spring 2018: consult re the draft plan

June 2018: report on Vision 2018; launch Vision 2023



Vision 2018/2023: the opening proposition was to use the same vision

In 2023, KPU is Canada's leading polytechnic university, with:

- Inspiring educators
- All learners engaging in campus and community life
- Open and creative learning environments
- Relevant scholarship and research
- Authentic external and internal relationships



Vision 2018

THE MISSION

KPU offers all learners opportunities to achieve success in a diverse range of programs that blend the theory and practice, critical understanding, and social and ethical awareness necessary for good citizenship and rewarding careers.



Overall - KPU today





Complexity

- 5 campuses, 120 + programs, nearly 20,000 students
- 2,000 employees
- 5 Mayors, 4 School Districts, 17 MLAs, 9 MPs
- 1 million population: young, diverse, and growing
- 100 languages spoken at home



The KPU Learning Ecosystem 1.0

KPU is a thriving and evolving learning ecosystem, within which each one of KPU's students, employees and friends plays critical roles as educator and learner.

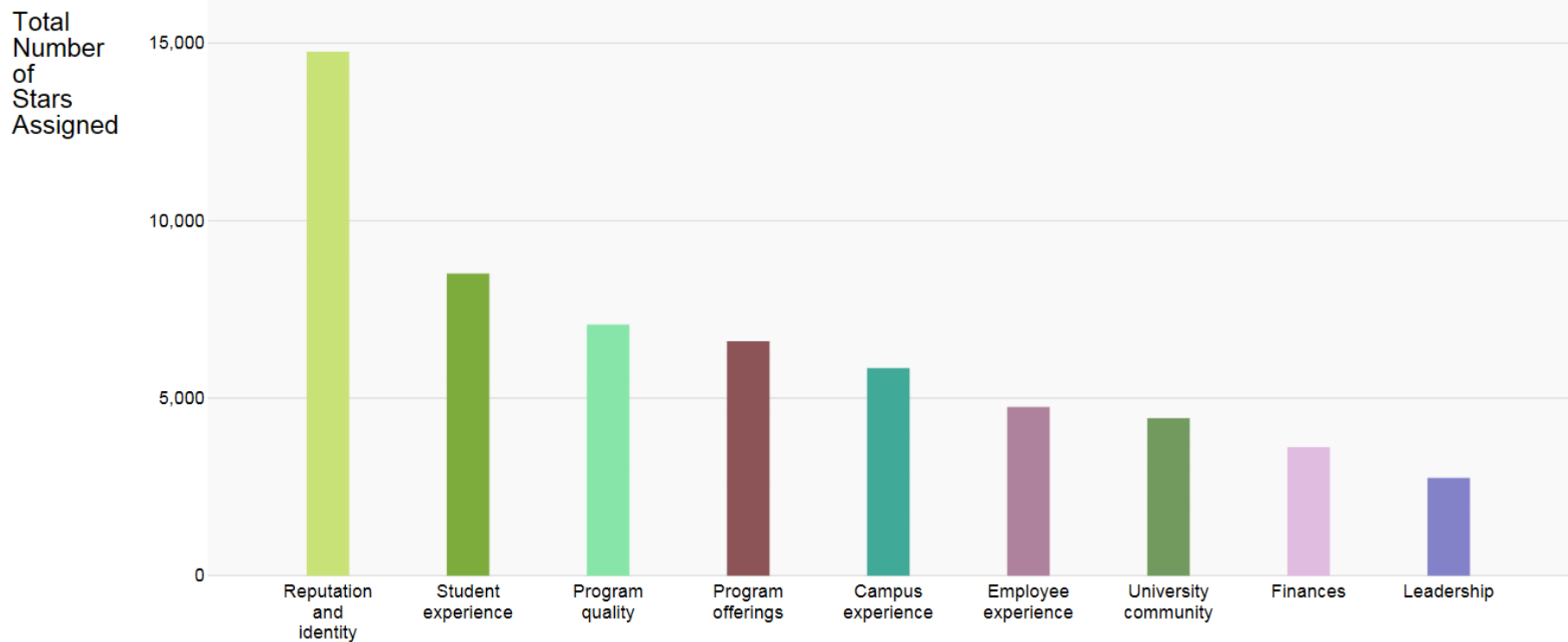
Our ecosystem is nourished by a dynamic and balanced culture that fosters **people, sustainability, innovation and quality.**

By learning and working together, we transform lives, and create positive change in our world, thus fulfilling KPU's promise to our region.



Thought exchange results

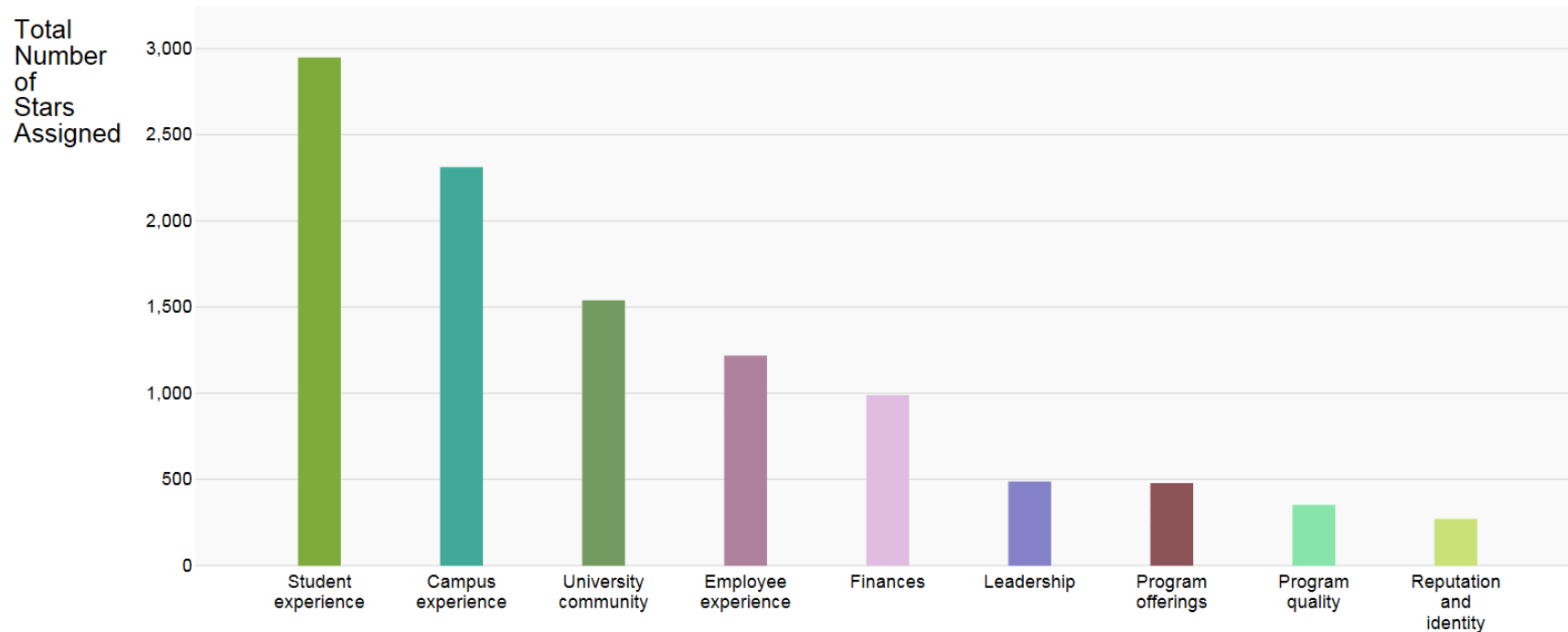
Summary Themes



Thought exchange results

Q1: What are some important ways to improve the success and wellbeing of KPU employees and students?

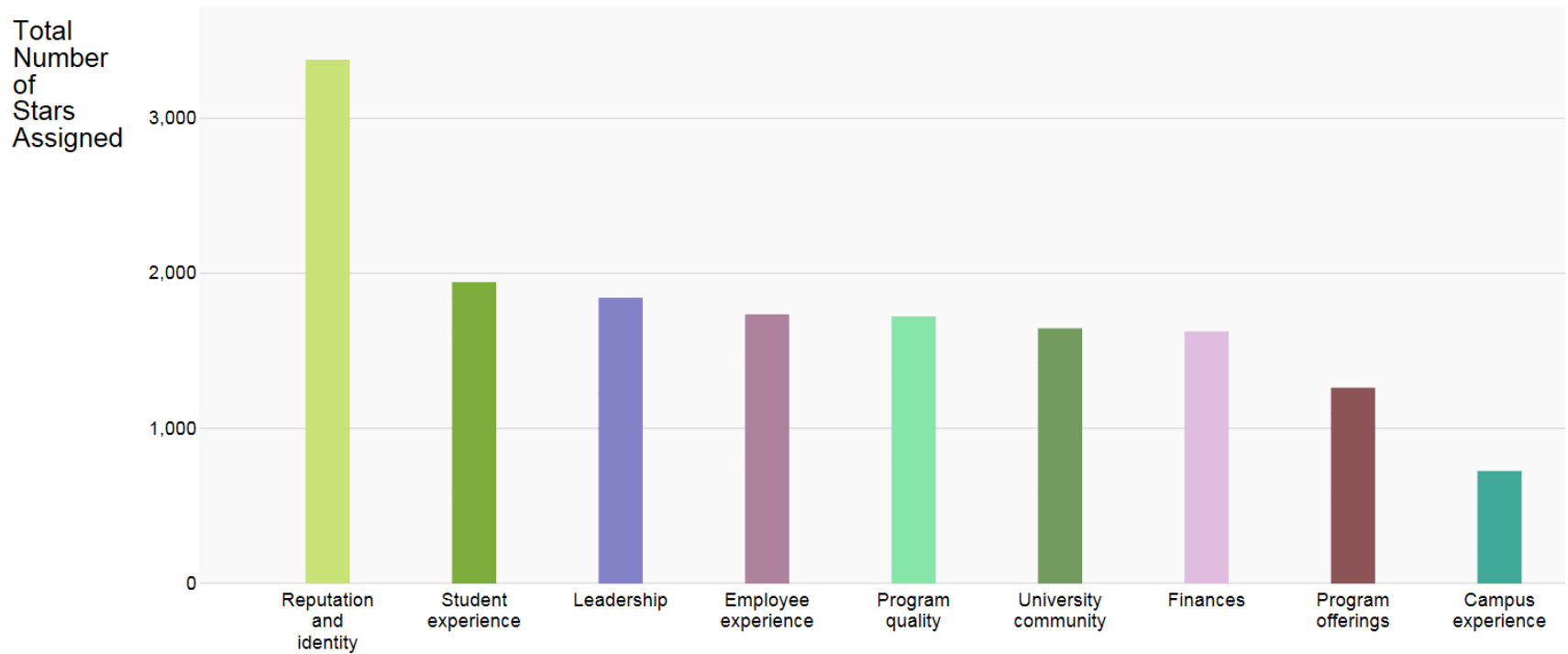
Summary Themes



Thought exchange results

Q2: What are some important ways to improve the success and wellbeing of KPU as an organization?

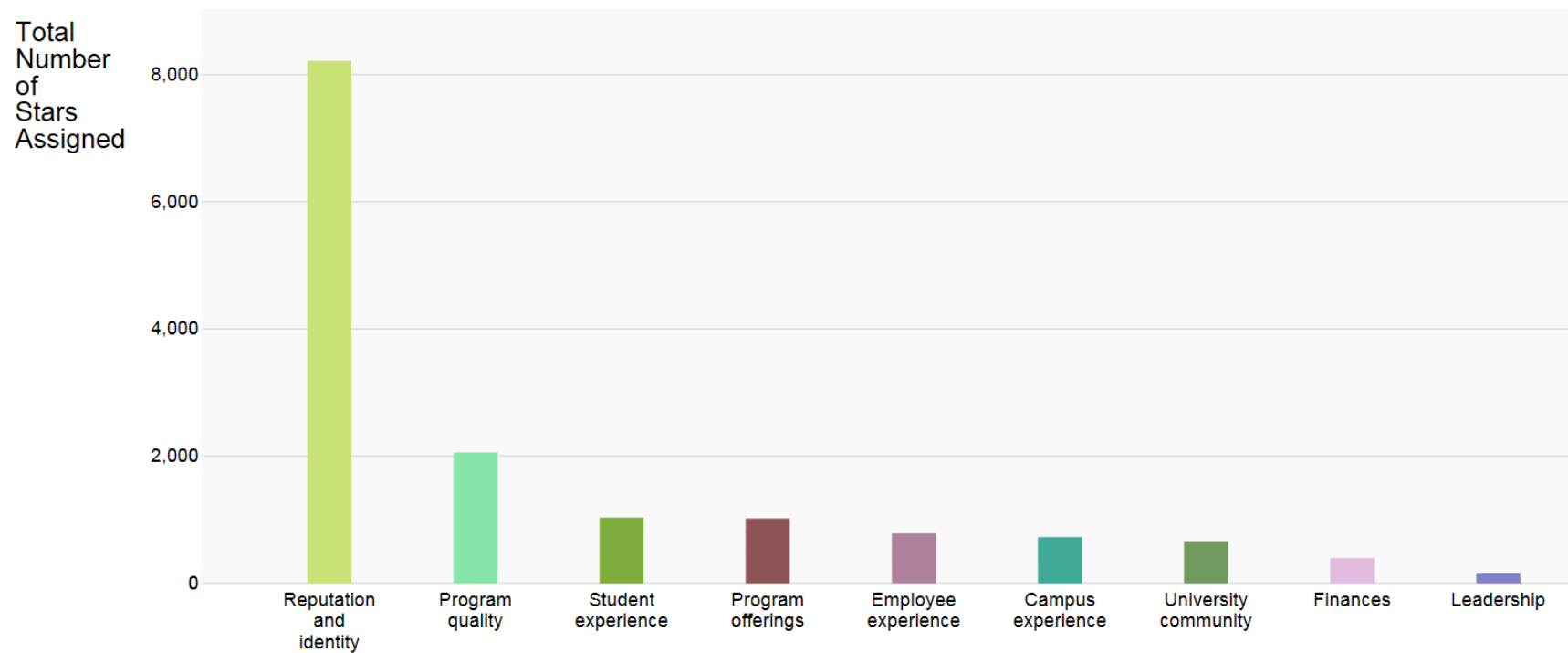
Summary Themes



Thought exchange results

Q3: What are some important ways to improve KPU's reputation within the community?

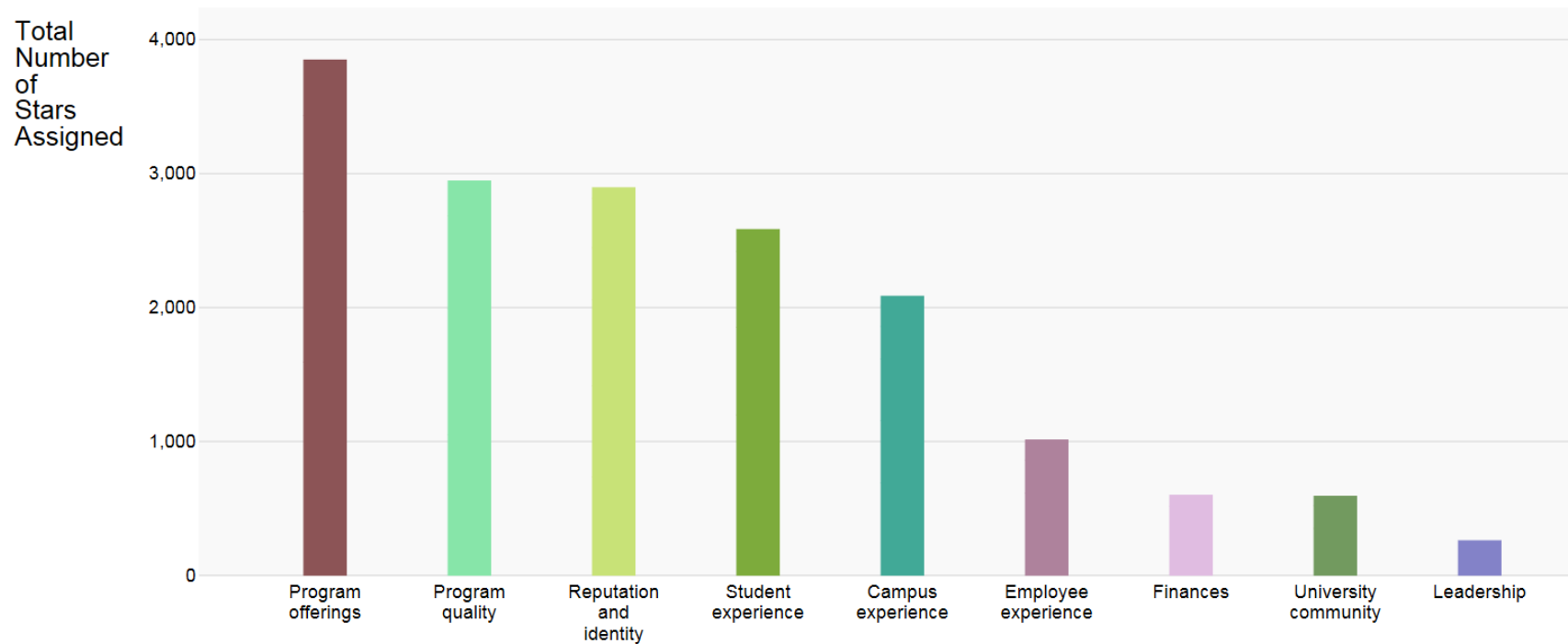
Summary Themes



Thought exchange results

Q4: What else should we do to achieve and sustain KPU's vision to be
Canada's leading polytechnic university?

Summary Themes



What we have gathered so far...

- **Experience** is key for everybody, and we need to pay attention to it
- We need to get serious about our **offerings**: availability, quality, and nature
- We need to **right-size** KPU wrt to government funding and dependable international revenues: i.e. be **sustainable** with **quality**
- This will require **ideas** and **creativity**



Proposition 1: Re-stated Mission

*By thinking and acting together,
KPU transforms lives
and empowers positive change*



Vision 2023 version a

In 2023.....

students, employees and friends of KPU
experience a thriving and evolving
learning ecosystem, nourished by a
culture of **sustainability, innovation** and
quality.



Vision 2023 version b

In 2023.....

KPU is a **learning ecosystem** rooted in a culture of **sustainability, creativity** and **quality** that inspires and motivates our **people** and our **communities**.



What this implies (small print)

We respect the iron triangle of cost, size and quality

We can leapfrog via innovation

We must diversified revenues

Paying attention to the larger Eco-systems.....



The Larger Eco-system

Digitization and “humanics”

Indigenization

Thinking globally, acting locally

Disruption



Documenting and sharing KPU's Learning Ecosystem

